Our report on the fiscal year 2014

Management report (extract)
Balance Sheet
Income
statement



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# Management report for fiscal 2014

# 1 Principles of the Sparkasse

### 1.1 Business model

Sparkasse Saarbrücken is a legal entity organised according to public law and domiciled in Saarbrücken. As independent commercial business, it offers, together with its partners from the Sparkassen Financial Group, financial services and financial products to private as well as commercial customers and to municipalities.

Locally present and therefore close to its customers, Sparkasse makes fast decisions that are based on the interests of our catchment areas and that take the economic and social circumstances of the region into consideration. That brings proximity to customers, efficiency and expertise together. Against the background of market and competitive requirements, Sparkasse has the special legal task of strengthening competition in its home territory and of providing all layers of the population, commerce as well as the public sector with appropriate and adequate banking and commercial lending services. In order to properly discharge those functions, as at 31 December 2014 we maintained a head office and 61 branches in our catchment area and employed altogether 1,230 staff. Measured by balance sheet total, it is the largest Sparkasse in Saarland and the 30<sup>nd</sup> largest Sparkasse in Germany.

As a member of the Savings Bank Support Fund of the Saar Savings Bank Association, our Bank is affiliated with the guaranty system of the German Savings Bank Organisation. This ensures that all savings deposited by our customers are guaranteed in full.

Sparkasse Saarbrücken's management bodies comprise the Supervisory Board and the Management Board.

The Supervisory Board issues instructions to the Board of Directors, the Credit Committee and Internal Audit and monitors the activities of the Board of Directors. It comprises a total of 19 members.

The Credit Committee, consisting of seven members, decides on approving loans in accordance with Article 9 of the business policy for the Board of Directors and on approving the granting of loans to related parties, within the meaning of Article 15 of the banking law.

The Board of Directors, consisting of four members, manages the Sparkasse under its own responsibility, within the framework of the applicable legislation. It represents the Bank in and out of court and conducts its business.

The business areas of market / trade and back office / monitoring make up the superordinate organisational structure of the Sparkasse.

# 1.2 Goals and strategies

Also in future, Sparkasse wishes to be market leader in all financial matters in its catchment area and to be the major partner of private and commercial customers as well as of the municipalities. The main focus is on organic growth, which should be achieved through intensifying business with existing customers, but also through acquiring new customers in the private, business and local authorities sectors.

Our goal is strengthening our market position in our catchment area. We will have sufficient financial scope for future business growth if we can ensure reasonable profitability. We are thus seeking a stable profitability on the basis of equity resources that meet statutory requirements.

We try to bring this mission about through target agreements with managerial and other staff, in compliance with our business and risk strategies. We aim to achieve the required productivity by making efficient use of existing resources and by continuously enhancing our processes. Therefore, in that connection we are expecting from all staff members that they actively participate in looking for possibilities for improvement in all processes and products by contributing through making constructive suggestions.

In our business strategy for 2014, targets were formulated that were aimed at increasing the growth and profitability of the Sparkasse. In consideration of our public mandate, we have set as targets to hold and expand market shares, to operate economically, to build provisions in mitigation of risks and to generate liquid funds. Growth targets for balance-sheet items on the one hand and expense and income goals on the other have been defined, in order to generate appropriate profits and to safeguard the resistance to risk of the Sparkasse.

# 1.3 Control system

Achieving the goals is monitored on a regular basis by comparing actual against the agreed required figures. For carrying out the controls, the operative figures of the profit-and-loss account, the operational comparison of the Sparkasse organisation and the financial ratios of banking supervision are used. Every year, the Board of Directors lays down targets for the various performance indicators. They are then allocated to the business units. It is of major significance that the risks that are entered into will be consistent with our risk capacity and that sustainable profits with be generated in the long term. The Senior Control Committee continuously monitors adherence to the business plan.

For the control process of the business, operational results before revaluation and cost targets form the major components.

# 1.4 Internal control system for accounting process

To ensure proper bookkeeping and accounting, the Sparkasse has an internal control system (ICS) for the accounting processes. To objective is the correct and complete presentation of the assets, financial and earnings positions of the Sparkasse in the annual accounts.

For the most part, the monitoring department of the back office takes care of accounting. The department head is responsible for the accounting process and the effectiveness of the backup and control measures that are integral components of the accounting process. He must ensure that risks in the accounting process are recognised at an early stage and that appropriate backup and control measures are taken at once.

The following means are used to ensure consistency in the quality of the accounting:

- Work directives and process descriptions for the individual processes in accounting exist, including for drawing up the annual accounts, and continuously kept up-to-date and captured in a database.
- The chart of accounts of the German Savings Banks Organisation is used as basis for the uniform booking of transactions and is, in respect of composition and structure, designed for deriving the annual accounts from the bookkeeping. It ensures a uniform standard for the process and drawing up of the annual accounts.
- IT processing for accounting is essentially done by Finanz Informatik (FI) in Frankfurt on Main, as service provider to the Sparkassen Financial Group. FI uses the "KORE" application for handling the financial bookkeeping and the IT system "OBR" for drawing up the annual accounts. By processing the accounts of the financial bookkeeping and by automatically processing possibly required balancing entries for individual balance sheet items, the "OBR" system makes the drawing up of the balance sheet and the profit-and-loss account a largely automated process.

The processing instructions and descriptions are regularly checked for being up-to-date. The chart of accounts is also constantly updated. The relevant staff have access to the available information and inform themselves that way about the prevailing regulations.

Within the framework of taking new and changing accounting standards into consideration and the introduction of new products or procedures, the Business Administration Department is responsible for analysing the effects and for introducing suitable measures in respect of the rendering of accounts.

For laying down parameters for the institution that determine a significant part of steering the ICS, a procedure has been implemented that ensures that changes are properly authorised, checked and traceably documented.

The tasks and responsibilities are clearly allocated within the organisational structure, are precisely defined and are subject to the principle of separation of duties. Activities that may pose conflicts of interest, such as changing master data and making payments, are fully separated. The ability to post entries on general ledger accounts is regulated by means of granting special authorisations. Transactions are captured on the general ledger resp. on the relevant sub-ledger, on the basis of the chart of accounts. The four-eyes principle fundamentally applies to the booking of closing entries and the drawing up of the annual accounts.

The processes, systems and controls that exist at Sparkasse do sufficiently well ensure that the accounting processes are in conformity with the prevailing accounting principles and legislation. The Board of Directors is regularly informed about the effectiveness of the internal control system in relation to the accounting process.

# 2 Report on economic situation

Our Sparkasse may look back at an altogether successful fiscal 2014. The performance as well as the financial position may be considered to be satisfactory in the light of the general economic conditions as well as the state of development in the banking sector. Higher surpluses in interest and fee income have been over-compensated

by increased personnel and other expenses and led to a reduction of the operating result before evaluation. Due to the improved evaluation result and reduced taxation, the annual result was at the prior year's level. The cost-income-ratio before evaluation could be improved further.

### The development of the business year of 2014 is reflected in the following overview:

Presentation in figures of the balance sheet	Exist	ing	as % business		Changes		Prognosis	
	31/12/2014 €million	31/12/2013 €million	31/12/2014 %	31/12/2013 %	2014 €million	2014 %	2013 %	31/12/2014 €million
Balance sheet total	6,763.3	6,335.7			427.6	6.7	0.8	6,400.0
Business volume <sup>1)</sup>	6,916.6	6,463.2			453.4	7.0	0.9	6,530.0
Lending business <sup>2)</sup>	Lending business <sup>2)</sup>							
Volume of loans to customers	4,365.0	4,384.7	63.1	67.8	-19.7	-0.5	2.9	4,400.0
Of which:								
Loans to public sector	1,363.3	1,511.5	19.7	23.4	-148.2	-9.8	1.3	1,500.0
secured with liens on real estate	1,412.1	1,402.8	20.4	21.7	9.3	0.7	2.5	1,410.0
Loans to banks	179.8	289.0	2.6	4.5	-109.2	-37.8	-36.7	250.0
Investments in securities	2,191.9	1,603.4	31.7	24.8	588.5	36.7	5.7	1,690.0
Fixed assets	75.5	78.5	1.1	1.2	-2.9	-3.7	6.8	80.0
Other assets	104.3	107.6	1.5	1.7	-3.3	-3.0	10.7	110.0
Deposit-taking business								
Deposits from customers	4,529.9	4,279.8	65.5	66.2	250.1	5.8	3.7	4,350.0
Of which:								
Savings deposits	2,246.9	2,283.4	32.5	35.3	-36.5	-1.6	-0.2	2,215.0
Non-certificated liabilities	2,249.5	1,948.1	32.5	30.1	301.4	15.5	9.0	2,100.0
Securitised liabilities	0.0	9.8	0.0	0.2	-9.8	-100.0	-29.5	0.0
Subordinated liabilities	33.5	38.5	0.5	0.6	-5.0	-13.0		35.0
Liabilities to financial institutions	1,824.1	1,650.0	26.4	25.6	174.1	10.6	-6.2	1,620.0
Other liabilities (including contingent liabilities and provisions)	192.0	169.9	2.7	2.6	22.1	13.0	7.2	190.0
Shareholders' equity	370.3	363.5	5.4	5.6	6.8	1.9	1.9	370.0
Contingent reserve	275.3	268.5	4.0	4.2	6.8	2.5	1.9	275.0
Fund for general banking risks	95.0	95.0	1.4	1.5	0.6	2.3	1.9	95.0
i unu ioi general banking risks	93.0	93.0	1.4	1.5				93.0

<sup>1)</sup> Business volume = total footings plus contingent liabilities, forwarded bills of exchange (including own draughts), bills sent for collection before expiration, exposures under aval

<sup>&</sup>lt;sup>2)</sup> (including liability item 1 below the line)

The economic development and positive basic attitude in our business area have led to further invigoration of the credit demand among private individuals. The business with self-employed and companies was also positive, while the public budgets reduced their credit demand. The total and volume of business have clearly increased in the reporting year. The cause for this was the strong increase of the securities portfolio on the assets side, which spe-

cifically affects investors with fixed-income securities of public issuers with good creditworthiness and is connected with the compliance with of future supervisory-law liquidity requirements. Apart from this, the call money and notice money on the liabilities side have increased. Against the background of general economic development, the assets and financial positions could be described to be favourable.

Presentation on the basis of the figures	Res	sult	Changes		Prognosis	
of the profit-and-loss account:	1/1 – 31/12/2014 €million	1/1 – 31/12/2013 €million	2014 €million	2014 %	2013 %	1/1 – 31/12/2014 €million
Interest surplus <sup>1)</sup>	135.5	130.5	5.0	3.8	0.4	125.9
Net commission income	24.4	23.7	0.7	3.0	3.0	24.3
Administrative expenses	-98.9	-98.0	-0.9	0.9	1.1	107.2
Other ordinary result	-25.7	-6.9	-18.8	-	-	-2.6
Result before provisioning	35.3	49.3	-14.0	-28.4	5.8	40.4
Net provisioning result	-15.6	-26.0	-10.4	-40.0	-4.0	-22.4
Result after provisioning	19.7	23.3	-3.6	-15.5	7.9	18.0
Taxation	11.2	14.8	-3.6	-24.3	13.0	11.1
Net income and unappropriated surplus	8.5	8.5	0	0	0	8.5

 $<sup>^{1)}</sup>$  Interest surplus = P&L positions 1, 2, 3, 4 and 17

Presentation on the basis of the figures	Result		Chai	Prognosis	
of the profit-and-loss account:	1/1 – 31/12/2014 %	1/1 – 31/12/2013 %	2014 % points	2013 % points	1/1 – 31/12/2014 €million
Profit <sup>1)</sup>	0.13	0.13	0	-0.01	
Cost-Income Ratio <sup>2)</sup>	66.2	68.0	-1.5	-4.5	71.0

<sup>1)</sup> Annual income/total

The earnings position, which developed satisfactorily as compared to the prior year, was characterised by an increased interest and fee income at concurrently clearly reduced result from other ordinary income and expenses in

2014. After consideration of the improved evaluation result and taxes, an annual income corresponding to our plans results.

# The regulatory ratios developed as follows:

Key banking supervision figures	Exis 31/12/2014	Prognosis 31/12/2014	
Equity	€402.4 million	€386.5 million	€393.0 million
Tier I capital	€361.2 million	€346.2 million	€355.7 million
Tier II capital	€41.2 million	€40.3 million	€37.2 million
Risk-weighted item values	€3,213.7 million	€3,063.8 million	€3,320.0 million
Overall ratio	12.5 %	12.6 %	11.8 %
Core capital ratio	11.2 %	11.3 %	10.7 %

<sup>&</sup>lt;sup>2)</sup> According to operational comparison

# 2.1 Macro-economic and sector-specific environment

#### 2.1.1 Economic environment

The German economy turned out to be stable in general in the annual average in 2014: The gross domestic product (GDP) was by 1.5 % above the prior year's and thus above the average of the last ten years of 1.2 %. The strong inland demand and consumption were the most important growth drivers. Apart from this, Germany exported 3.7 % more goods and services than in 2013 after adjustment for inflation. The imports increased almost as strongly, however (+3.3 %). The number of employed persons once again reached a new maximum for the eighth year in sequence in 2014 at 42.7 million. This meant 371,000 persons or 0.9 % more than in the prior year.

# 2.1.2 German banking industry

On the one hand, the problems in the German banking industry may be accredited to the essentially rising costs on account of inflation, which, at times of historically low interest rates, is limited in the way that it can be kept pace with. On the other hand, the developments in the supervisory field often result in actual restrictions in the freedom to act. Fundamentally though, the pertinent regulations have the effect of increasing security within the financial sector. Competitive pressure has particularly had an effect on private customers, amongst others because of changes in the ways of communication, demographic developments and changes in customer requirements.

# 2.1.3 Developments in the savings banks organisation

Contrary to the downgrading of ratings of some other banks, the Sparkassen Financial Group was able to preserve the rating of previous years. The rating agencies FitchRatings, Moody's Investors Service and DBRS Ratings Limited once again confirmed their good rating levels of the previous years.

# 2.1.4 Regional economic development

After two years with a reduced real gross domestic product, the Saarland's economy managed the economic turnaround in 2014. At 1.3 %, the recovery that already became evident towards the end of 2013, was a little less than the Federal German economy in general, which achieved a plus of 1.6 %. The growth in in the Saar economy was supported by the industry, which was able to profit from increasing demand from inside the country and abroad all in all. Particularly engineering and the automotive industry experienced strong increases of production and turnover. For the steel industry, the year of 2014 was much better than the prior year, which had still been characterised by a considerable demand reduction. The condition of the Saarland's labour market, which had already proven very robust in the economically weak prior years, improved in 2014. The number of employed people with obligatory social insurance increased by one percent during the year to 374,900 people at the end of the year. The unemployment rate at the end of the year at 6.9 % was slightly below the prior year's level. The inflation rate in 2014 was at 0.9 %.

# 2.1.5 Competitive situation and market position in the catchment area

Sparkasse was able to hold on to its position as market leader it its catchment area. Major competitors of the Sparkasse are the cooperative banks and for new business the internet banks. Large private banks only have branches in the larger cities and not in rural areas. Internet banks, drive-in banks and the Postbank mostly compete with the local banks for short-term deposits. The large banks and private banks especially try to attract private customers through advertising on television. Meanwhile, the internet banks have also entered the classic housing construction financing market.

# 2.2 Business development

### 2.2.1 Total assets and business volume

At EUR 6,763.3 million, total footings are about 6.7 % higher than in the previous year. The growth is mostly based on the strong development of own securities. The background for this is the expansive money policy of the ECB and the supervisory liquidity demands that must be complied with from October 2015 onwards. In the customer business, a clear plus could once again be achieved among the deposit products, while the loan business shrank slightly.

Business volume rose by around EUR 453.4 million or 7.0 % to EUR 6,916.6 million.

# 2.2.2 Lending business

#### Volume of loans to customers

Sparkasse Saarbrücken originated new loans totalling EUR 597.2 million in fiscal (EUR 666.2 mn). The development of the customer lending volume in general was slightly below that of the prior year, and also below the average of the Sparkassen in Saarland.

While both private individuals and companies and self-employed still showed a positive growth, the public budgets reduced their loan demand – particularly in the area of overdraft limits – noticeably and more strongly than we had expected.

Altogether, EUR 1,326.5 million has been disbursed to commercial customers and EUR 1,376.5 million to private customers. There also were publicly subsidised low-interest loans to businesses and private person to the tune of EUR 156.0 million.

#### Loans to banks

Claims on financial institutions have reduced again. The reduction by 109.2 million EUR or 37.8 % to 179.8 million EUR is essentially due to due promissory notes that have only been partially replaced.

# Investments in securities

Even in times of low market interest, the Sparkasse has the target of achieving an appropriate contribution to results in the business area Treasury. At the same time, the banking supervision expects the compliance of new liquidity requirements (LCR) from October 2015 at the latest, which are targeted, among others, at the presence of sufficient liquid assets. For these reasons, we have clearly increased the stock of our own securities by 588.5 million EUR (+36.7 %) to 2,191.9 million EUR.

These are primarily papers of public issuers with creditworthiness in good standing. Some of our securities are held in several special-purpose funds. Our goal is to achieve value growth with assets managed by third parties, giving due consideration to risk and return profiles.

Government bonds that were particularly affected by the financial crisis cover securities at a nominal value of 5 million EUR.

### Equity investments

The net total of the participations and shares in affiliated companies amounted to 45.9 million EUR. The net change by -1.1 million EUR (-2.3 %) is made up of the equity increase of the Sparkassenverband Saar, a value adjustment and a reclassification of a participation in the item "Shares and investment participations" required due to new statutory provisions.

# 2.2.3 Deposit-taking business

# Deposits from customers

Deposits from customers saw again a positive development (EUR +250.1 million; +5.8 %). The increase thus was above that of the provision year (+3.7 %) and again above the average of the Saarland's Sparkassen. Particularly the notice money (+405.5 million EUR; +214.9 %) and call money (+167.5 million EUR; +16.1 %) profit from the slight reduction of the savings deposits (-36,5 million EUR; -1.6 %) and a clear reduction among fixed deposits (-297.7 million EUR; -56.8 %). This structure change is mostly a consequence of the continuing low interest level.

#### Liabilities to financial institutions

The liabilities towards credit institutions in total have increased by 174.1 million EUR (+10.6 %) to 1,824.1 million EUR. Particularly the open market borrowing of the Deutsche Bundesbank was used here. A smaller role in refinancing beyond the last of the year was played by notice money (-65.0 million EUR; -25.0 %) and fixed deposits (-283.8 million EUR; -34.6 %).

### Consultancy and services

Insurance products and products for old-age provision are offered by the Sparkasse, in cooperation with \$\delta\$-Pro-Finanz GmbH, Immobilien-, Beratungs- und Vermittlungs GmbH, Saarbrücken (\$\delta\$-Pro-Finanz). A wholly owned subsidiary of Sparkasse Saarbrücken, it also advises our customers on all matters relating to real estate.

Sale of life insurances was once again difficult in the reporting year. The fees were accordingly reduced (-21.3 %).

Sale of property insurance also remained behind expectations in 2014 after a good prior year. The fees from new business reduced by 5.7 %.

Real estate agency, in contrast, went better than expected. The increase of the agency fees by more than  $18.0\,\%$  may have been connected to the increase of the land transfer tax to  $6.5\,\%$  from  $01\,$  January 2015.

In building society business, we continue to profit from our close cooperation with our association partner LBS. Sales were at the prior year's level. Furthermore, there is a high demand for the subject of "Riester housing", particularly in connection with financing of residential properties.

Clearly reducing interest, a strongly fluctuating DAX and a 10-year-low of the Euro as compared to the US currency characterised the stock exchange year of 2014. The securities business was clearly increased in this environment. Never before have so many customer funds been invested in securities in our house (without consideration of own bearer bonds).

While the share portfolio increased by 4.7 %, the share turnover increased by more than 16 %. Two-digit increases were achieved in promissory notes, the stock of which could be increased to approx. 14 %. Particularly securities with returns clearly above those for Federal bonds created the strong increase. Since 2008, the stock of third-party promissory notes has thus almost tripled.

In light of a near-zero-interest-policy of the ECB, it was also increasingly found that clients are more and more looking for alternatives for secure investments that hardly bring any returns anymore. In our qualified investment consulting, which we developed further in 2014, we developed individual strategies together with our clients to use the opportunities that the capital markets offer better. This consulting is very well received among the customers. This is also reflected in the fund sales. For the first time since 2007, 2014 once again saw positive net sales among funds of Deka, the investment company of the Sparkassen. Particularly mixed funds, i.e. the funds investing in different investment classes (shares, pensions), as well as real estate funds, were subject to high demand. The fund portfolio in general increased by almost 57 million EUR or in excess of 14 %.

For a savings bank in a border region, the processing of international payments is an important cornerstone of the package of services, where the focus is on other EU countries. Documentary collection and credit operations round off the range of foreign business services. We can offer our customers suitable derivatives for hedging interest rate risk.

# Own trading

Our Depot A — essentially a mixture of fixed interest paper, floaters and stocks managed by third parties — makes a positive contribution to the profit-and-loss account of the Sparkasse. Turnovers — purchases, sales and maturities — came to a total of EUR 1,599.8 million (previous year: EUR 1,251.9 mn). The Sparkasse does not engage in proprietary trading within the meaning the KWG (Kreditwesengesetz [German Banking Act]).

#### Derivatives

Most of the products in the derivatives business are interest rate swaps and interest rate futures, bought in order to hedge against interest rate books. The nominal value of contracts outstanding at year end was EUR 1.6 bn (previous year: EUR 1.6 bn).

# Investments

In 2014, our Financial Centre in Güdingen and the premises of our Financial Centre in Ensheim have been renovated.

# 2.3 Capitalisation, financial and earnings positions

#### 2.3.1 Financial status

The financial status of our Sparkasse is characterised by lower claims on customers, higher depot-A-stocks and lower customer liabilities than the association average.

Altogether, there was no significant change in structural shareholdings.

The securities portfolio is recognised under non-current as well as current assets. At balance sheet date, there were provisions for rate fluctuations amounting to EUR 58.4 million. Existing balance-sheet risks were recognised through appropriate revaluations and the setting aside of sufficient provisions.

Undisclosed reserves in the amount of EUR 140.1 million are included in the assets carried on the balance sheet, particularly in securities, landed property and participations. We have also set aside additional contingent reserves as provision for the extraordinary risks that exist in the financial institutions sector, in accordance with Article 340f, HGB (Handelsgesetzbuch [German Commercial Code]). The fund formed for general banking risks in accordance with Article 340g of the German Commercial Code is valued at EUR 95 million. In the light of the since January 2014 increased capital adequacy requirements (Basle III), we have already converted some of our contingent reserves as per Article 340f, HGB, to Tier I capital (Article 340g, HGB), at the close of 2011. For our at the close of the year prevailing indirect old-age pension obligations, we refer to the presentation in the Appendix.

On the balance-sheet date of 31/12/2014, the as per Solvency Ordinance legally required total capital ratio as per CRR of 8 % of risk-weighted assets was clearly 4.5 % better and stood at 12.5 %. With a ratio of 11.2 % for Tier I capital, Sparkasse complies with the qualitative capital adequacy requirements that are into force since 1 January 2014. The contingent reserve will increase from EUR 266.8 million to EUR 273.6 million after the Supervisory Board resolves on allocating funds from the unappropriated surplus. This is equal to an increase of around 2.6 % compared to the previous year.

It is taken as a given that the security and safety regulations and the fund for general banking risks will form the planned business expansion. This strong capital basis provides the foundation for further efforts to expand business and for achieving the targets of Sparkasse. We will be able to meet the increased requirements to the equity purs. to Basel III in future as well.

# 2.3.2 Financial position

Liquidity management at the Sparkasse falls under the responsibility of Treasury Division. Control of inflows and outflows of short-term and long-term money, planning of cash flows and control of access to the refinancing instruments of the European Central Bank resp. Deutsche Bundesbank are the operational liquidity management tasks of the Cash Management and Trading Department.

Within the framework of the liquidity strategy, the department manages access to the refinancing sources of the money and capital markets as well as the liquidity reserve. Controlling the assets and liabilities with impact on liquidity, within the framework of the legal and supervisory limits, is also a task of strategic liquidity management.

During the period under review, there were no limitations on access of the Sparkasse to the money and capital markets. Solvency of the Bank was assured at all times during the business year on account of carefully planned and executed liquidity management. For monitoring our solvency and refinancing possibilities under stressful conditions, we make use of ladders – broken down into monthly periods – that show the inflows and outflows of money in the short term and medium term, and we also make use of prognoses that are developed on the basis of statistics that are derived from past performance of customer business.

In a further step, the planned data are completed with actual values and target values, where appropriate. Larger variances are analysed in quarterly comparisons of actuals to plan.

On the basis of prognosticated cash flows, Sparkasse determines for various "Survival periods" to which extent outflows are covered by inflows. In the risk scenario that is based on improbable though possible negative developments, the period encompasses around 41 months as at 31/12/2014; under still more serious assumptions (stress scenario) cover would still be adequate, because under that scenario, outgoing liquidity would be restricted by refraining from granting new customer loans until further notice. That ensures that Sparkasse will have sufficient time for reacting to a looming liquidity bottleneck.

At year end, the liquidity coverage level as calculated conform the liquidity ordinance stood at 1.43, indicating that liquidity is sufficient, also during the entire fiscal year. The liquidity coverage figure is a reflection of the relationship between available cash and payment obligations and must be at least 1.0. During 2014, the Sparkasse complied at all times with the requirement of the liquidity ordinance. During 2014, the coverage figure fluctuated between 1.32 and 1.74.

Similarly, the other key figures that must be calculated on the basis of the liquidity ordinance for further periods of observation (maturity bands of up to twelve months) do not give any indication of potential bottlenecks.

During the year under review, only partial use was made of the credit facilities at the Deutsche Bundesbank. On balance-sheet date, there were unutilised credit limits and / or refinancing possibilities at the Deutsche Bundesbank to the tune of EUR 855 million in total.

On the basis of expected liquidity inflows and the refinancing possibilities of the Sparkasse, solvency is also guaranteed for any time in the future.

# 2.3.3 Earnings position

Net interest income – the most important item on our profit-and-loss account – showed a pleasant development at a plus of 5.0 million EUR (+3.8 o). The low interest level has led to a slightly reduced income both in transactions with clients and with credit institutions. The participations are also less profitable. Only deposit A was able to achieve an additional income of approx. 7.6 million EUR with direct and fund investments – partially also due to volume. Noticeable savings resulted in the scope of interest swap agreements entered into in the scope of hedging transactions.

The surplus in fee income rose by EUR 0.7 million (+3.0 %). The additional income in clearing from interest hedging transaction agency with clients was reduced by increased expenses from the credit card business.

Personnel expenses have increased by 2.5 % to 69.3 million EUR in spite of the employee number reducing by 12. The cause of this was a collective bargaining increase effective as of the middle of the year, and increased pension expenses due to special effects in the prior year and interest effects.

The material costs have reduced by 0.8 million EUR (-2.6 %). Particularly savings in maintenance of the properties and buildings contributed to this.

The result from the other ordinary income and expenses clearly reduced by 18.8 million EUR to -25.7 million EUR. Particularly the hedging transactions with interest rate futures that were bought in order to hedge against interest rate books had an effect here . Additionally, there was a strain from the reimbursements of processing fees made in connection with the BGH judgement.

The result before evaluation reduced by 14.0 million EUR (-28.4%) to 35.3 million EUR.

The evaluation result of -15.6 million EUR (prior year: -26.0 million EUR) was partially characterised by repeated increase of the contingent reserves as per Article 340f HGB. Apart from this, the low interest level in deposit A caused rate gains and required appreciations. The result after revaluation is thus EUR 19.7 million (previous year: EUR 23.3 mn).

After deduction of the taxation of EUR 11.2 million (previous year: EUR 14.8 million), the surplus for the year is EUR 8.5 million.

The ratio to be determined as per article 26a para. 1 sentence 4 KWG (net income/total) as at 31 December 2014 amounted to 0.13 %.

The reported surplus for the year allows us to further strengthen the core capital of the Sparkasse and to make a reasonable distribution to our local authorities.

For the purpose of further analysing the earnings position of our Bank, we use the so-called "Operational comparison" of the savings banks organisation, which involves a detailed breakdown and analysis of the result of our Sparkasse in terms of average balance sheet total. The operating result before revaluation of our Sparkasse of EUR 35.3 million is lower than the average value for the savings banks in Saarland. That also applies to the operating result after revaluation of EUR 19.7 million, which is, however, due to the building of new reserves in conformity with Article 340f, HGB.

# 2.4 Non-financial performance indicators *Staff*

The overall number of staff was slightly lower in 2014, by around one percent. The share of part-time employees increased slightly. At the end of the year, the Sparkasse employed a total of 1,230 people. Of these, 759 were full-time staff, 409 were part-time staff and 62 were apprentices.

We have developed numerous models allowing employees to combine families and careers. For example, we offer our staff several different part-time working models. In addition to the statutory parental leave, staff are able to apply for sabbatical leave of up to one year with a guaranty of re-employment. The Sparkasse also renders assistance with finding places in after-school care facilities and kindergartens.

The declared aim of our site safety policy is to protect and, where possible, improve our staff's health and to ensure that they are able to work to the best of their abilities with maximum job satisfaction. In this context, Sparkasse started with developing an operational health management in 2014. This pursuesthe target of analysing the current working situation and planning and executing suitable measures to promote health to maintain the health and ability to perform of the employees and to promote own initiative in health-related behaviour. The operational health management is supplemented by classic offers such as flu vaccinations and cancer prevention.

Nowadays, learning throughout life is a necessary precondition for being able to participate in professional life until retirement. Ongoing further training is, therefore, in the interest of both the employer and the employee. Consequently, we are committed to the life-long learning of apprentices up to managerial levels - not only during economic upswings, but also when times are hard. With this in mind, we offer internal and external (e.g. at Saarländische Sparkassenakademie) vocational education programmes that are oriented on specific aspects of our business, such as "Loans Advisor Customers", and help staff in planning their careers. Given the constant changes in the savings bank business as well as new technological developments, target-oriented training and vocational education for employees continued to play a crucial role in personnel development activities last year.

Training of youth has high priority for us. 23 apprentices, who successfully completed their training, have been offered permanent employment in 2014. Altogether, we employed 85 apprentices and 15 trainees during the year under review.

#### Customer relations

We place our customers' interests at the heart of our activities and systematically align our internal benchmarks to their needs, expectations and wishes. A prudent business plan and a remuneration system that is substantially based on fixed components ensure that no inappropriate incentives might conflict with the interests of customers.

In the reporting year of 2014, we focused on customer queries in connection with the BGH judgement on reimbursement of processing fees in the scope of complaint management. The Sparkasse paid 2.1 million EUR or put them in reserves for approx. 4.500 loans. Other complaints referred to technical problems with self-service devices. 30 complaints were still open at the end of the year.

# Sustainability

Our sustainability strategy includes internal as well as external activities, which in turn are aligned with the three pillars of sustainability (ecology, economy and social responsibility). Within these fields for action, diverse tasks and opportunities for us and for the customers and business partners who operate with us result.

The result of the sustainability strategy has been that Sparkasse Saarbrücken was the first financial institution in Saarland to be awarded the EMAS (Eco-Management and Audit Scheme) certificate. As such, Sparkasse Saarbrücken is one of only eleven financial institutions in the whole of Germany that applies environmental management at the highest European standards.

# Social responsibility

We have always considered social responsibility a corner piece of our corporate culture in all areas where Sparkasse Saarbrücken operates. With donations, through sponsoring and by funding a foundation, we promote the economic development and attractiveness of the region. Social facilities are supported and cultural and sporting life are being promoted. But our sense of responsibility is not limited to the taking of preventive measures or to sponsoring activities. It is our opinion that nowadays a company only acts socially responsibly when is actively secures employment, helps its staff to obtain qualifications and allows for the future when structuring the company. We do so at all locations in our catchment area.

# 2.5 Summary and assessment

Sparkasse Saarbrücken's performance, its financial position and cash flows as well as the development of its earning position can be considered to be satisfactory in the light of general economic conditions as well as the state of the banking sector. Repeated increase of the deposits from customers (+250.1 million EUR) and a customer lending volume that is stable at a high level (-19.7 million EUR) reflect the trust of our customers and confirm our business policy. Increases in interest and fee surplus are countered by moderately increased administrative expenses and clearly increased spending of hedging transactions for the money books. Value corrections among claims on customers and deposit A as well as new formation of reserves as per article 340f HGB led to a result before taxes at 19.7 million EUR. After allowing for taxation, there is a surplus for the year of EUR 8.5 mn, which is in accordance with the planning of the Board of Directors.

# 3 Supplementary report

No events of material importance have occurred since the end of the fiscal year on 31 December 2014.

# 4 Risk, opportunities and prognosis report

# 4.1 Risk report

Because the conscientious accepting, active managing and targeted transforming of risks, whilst applying a risk appetite that does not involve excessive exposure to risk and still leaves room for adequate earnings, or core function of financial institutions, the executive management of the Sparkasse has installed a risk management system as integral part of the overall control system, which is used for identifying, assessing, mitigating and monitoring the risks and for communicating them. The management information with relevance for risk is used as basis for making operational and strategic business decisions. Clear separation of duties and close cooperation between the involved divisions of the Sparkasse make efficient implementation of the risk-political control impulses possible. To enable us to deal with the continuously evolving framework conditions, we continuously adapt our strategies, concepts, procedures, instruments and organisational structure and processing arrangements.

In respect of its strategies and implemented processes, the Sparkasse complies with the minimum requirements of risk management (MaRisk).

As basis of our risk inventory, we designate as fundamental risks for our institutions: counterparty risks (especially country risk, spread risk, default risk and creditworthiness), market rate risks, incl. interest rate risks, liquidity risks, operational risks and participation risks.

The principles underlying the risk management and monitoring system, the types of risks identified as well as the instruments used are documented in Sparkasse Saarbrücken's risk manual. This additionally includes information on responsibilities as well as the cycles for reporting to the Board of Directors and other decision makers.

# 4.1.1 Risk management

The Supervisory Board issues business instructions for the Board of Directors and the Credit Committee and monitors their activities. The business and risks strategies were discussed with the Supervisory Board. The Board of Directors presents a quarterly risk report to the Supervisory Board, on the risk position of the Sparkasse.

The Sparkasse differentiates between operational and strategic risk management. The operational risk management encompasses the implementation of the risk strategy as specified by the Board of Directors by introducing or reducing risks into or in the individual risk-bearing business divisions. The strategic risk management entails the specifying of risk-political guidelines and the coordinating and supporting of operational risk management.

In addition to setting the business-political objectives, the Board of Directors sets the fundamental strategic and methodical orientations and determines the level of risk coverage that is made available for hedging and how that will be spread over the various types of risks. The actual risk managing is actually done by the individual management units in the various divisions.

Controlling and monitoring counterparty risk is done in the Overall Control Division and the Back Office for lending operations. The full Board of Directors decides for every individual case of lending to customers up to EUR 40.2 million and of unsecured lending up to EUR 8.0 million. Below those limits, the Board has delegated approval authorities to qualified staff. Above those levels, approval from the Credit Committee is required. The approval authority level of staff depends on the credit exposure, the unsecured portion and the rating score. In the case of risk-relevant lending decisions, in addition to the opinion of the market division, the opinion of the back office is needed, based on analysis of the case. Decisions and monitoring of repackaging and rescheduling are the responsibility of CreditConsult Division.

Treasury Division manages market rate risk under its own responsibility, within a framework of limits that are set by the Board of Directors. The division also manages counterparty risk in relation to commercial deals and it manages liquidity risk.

The Control and Risk Management Department coordinates the process of determining operational risks, verifies the instruments that are used and analyses resp. monitors the way the risk develop on the basis of the risk map and the damage that has occurred.

In order to be properly able to assess the risks emanating from new products or new markets, their consequences are analysed and displayed to the Board of Directors in a presentation. Before embarking upon regular trading, commercial deals are fundamentally first subjected to a test stage, in which the affected organisational units are involved. Only when tests are completed successfully and suitable risk management instruments are in place, regular trading may commence.

Before planned changes in operational processes and structures are implemented, the effects on the control process and the intensity of controls are verified.

The risk management function is performed by the department Controlling and Risk Control. The management is assumed by the area manager integrated bank management, who is directly subordinate to the back office and monitoring director. His main task is to support the management in all risk-political questions, particularly in the development and implementation of the risk strategy and in the design of a system to limit the risks. The head of risk management has all necessary authorisations and unlimited access to all information required to perform his task. Before decisions with essential effects on the risk and income situation, the head of risk management must be informed.

It is the responsibility of the Control and Risk Management Department, as organisational unit that is, in terms of construction and process organisation, independent of the divisions that are responsible for the actual transactions, to assess, monitor and report the functions that have been identified as carrying significant risks. Risk Control is responsible for testing the suitability of the methods and processes that are used. Risk Control is also responsible for the implementation of regulatory and statutory requirements, calculating the risk capacity and monitoring the adherence to risk limits.

The compliance function has been set up with the objective of counteracting risk that may be the result failure

to comply with legal regulations and specifications.

As organisationally independent unit, Internal Audit, within the framework of its monitoring function, supports the Board of Directors and other management levels. It is based on a risk-oriented verification plan that has been approved by the Board of Directors. It provides the fundamental basis on which Internal Audit checks and assesses all operational and business processes. That also entails checking risk management and adherence to internal and external regulations. In this connection, the focus is on processes and methods in the light of the principles of security, propriety as well as economic efficiency and appropriateness. It is a significant contribution to adherence to defined processes and supports the further development and enhancement of the risk management processes. No findings of any significance with impact on the financial position, cash flows and earnings were made during fiscal 2014. Improvements suggested by Internal Audit are implemented after mutual discussion.

### Stages of the risk management process

With the objective of developing a uniform and integral system for analysing and quantifying existing counterparty, market price, liquidity, participation and operational risks, we have identified four stages in the risk management process. First of all, within the framework of identifying risks, significant current and future risks must be identified and be used as basis for classification. They entail, for example, the risks in conjunction with integrating the risks in connection with new products or complex transactions into the existing system. Risk concentrations associated with significant risks are taken into account within the framework of risk identification. Objective of the risk assessment is the measuring and evaluation of the identified risks. Appropriate risk assessments are performed for essential risks, e.g. by risk models or scenario analyses. Risk management as a whole is aimed at accepting risks, mitigating risks, limiting risks, avoiding risks or transferring risks.

The last stage is the monitoring of the limits that have been set by the Board of Directors and reporting on the risk parameters and the analysis results to the Board of Directors and the concerned divisions by Risk Control. Apart from the regular reporting on significant risks in accordance with MaRisk, there is also ad hoc reporting, as and when needed. Moreover, the methods of the preceding process stages and the quality of the data that were used, resp. of the results are checked and validated.

# Risk capacity

Within the framework of the quarterly calculation of risk capacity, the Sparkasse compares its risk coverage potential to the accepted risks. In doing so, the installed processes for measuring and managing the risks ensure that the significant risks are at all times covered by the existing risk coverage potential and that, therefore, all existing risks are contained within the risk capacity. The Sparkasse applies a risks capacity concept, based on periodic, value-oriented and regulatory views.

It takes the going concern basis as principle, under which it is assured that also in case the risk coverage potential that is used for covering risks is lost, the minimum capital requirements as per the CRR can still be met. Risk buffers are maintained for expected negative changes in values and risk concentrations that are not taken into consideration within the ordinary risk as well as for significant risks that cannot be quantified with sufficient accuracy. At the end of a current year, the Board of Directors always lays down which part of the maximum available risk coverage potential will be made available for covering the significant risks that exist for the following fiscal year. The maximum available periodic risk coverage potential is made up of the planned operating result before evaluation, the contingent reserves as per Article 340f, HGB, and the fund for general banking risks (contingent reserves as per Article 340g, HGB). When needed, the available parts of the contingent reserves that are not used for meeting minimum regulatory requirements might also be used. Subsequently, the quantifiable significant risks are compared with the limits that have been derived from the provided risk coverage potential.

From the middle of the fiscal year onward, the Sparkasse also looks at the risk capacity for the following years until the balance-sheet date of the following year. The value-oriented risk coverage potential is derived from marking assets and liabilities to market; as such from the net present value of the Sparkasse.

On balance-sheet date, the value-oriented risk coverage potential was EUR 813 million. EUR 244 million have been made available as risk-taker. The calculated risk for the Bank as a whole that was calculated without taking diversification factors into account stood, for a holding time of one year, at EUR 147 million.

According to the MaRisk, each institute must have a process of planning supervisory and internal future capital demand. The planning horizon must include an appropriately long period of several years. Sparkasse Saarbrücken simulated the capital planning until the year of 2019. Various assumptions were made about future development of results and future capital requirements, such as falling operating results of account of a sustained stage of low interest rates and the minimum Tier I capital that will be required in the future.

That allows for risk capacity to continue to be presented on the basis of the current risk scenario.

### Risk strategy

A consistent risk strategy has been formulated for the business activities of the Sparkasse, which has the following characteristics:

- The risk strategy takes the significant business activities that have been laid down in the targets and plans of the business strategy as well as the significant risks that are associated with outsourcing into account and is restrained by the risk capacity. It encompasses also the targets of the risk management of the significant business activities, such as existing risk and earnings concentrations.
- By means of set risk limits and efficient control systems, the earnings and the assets of the Sparkasse must be protected. By settling risk tolerance limits, it has been determined under which conditions Sparkasse will be ready to accept risks.
- Our good reputation as dependable partner of our customers must be consolidated and maintained, even when applying risk management.
- Before embarking upon new business activities, suitable analyses in respect of possibility of implementation in the organisation, legal consequences, risk level and compatibility with risk capacity must be carried out.
- Supervisory and legal standards must be met at all times.
- The competent decision makers receive the required information completely and in real time, within the framework of a strategy process as well as risk reporting that has been set up.
- As a rule, the strategy process and all operating processes must be checked by Internal Audit.
- The risk strategy is reviewed on an annual basis and bit by bit further developed.

# 4.1.2 Counterparty risks

Counterparty risk is defined as the risk of partial or full default on the part of business partners in the performance of their contractual obligations.

# Lending business

Our counterparty risk exposure in the lending business is managed with particular consideration being given to size-classification structure, creditworthiness, industrial sectors, the collateral that is provided and the commitment risk.

To avoid concentration of risks, the Bank has additionally set strict ceilings on credit limits. Details are defined in the credit risk strategy.

The Management Board attaches great importance to risk limitation in its customer lending activities. This is reflected in the fact that the corporate objectives continue to focus on quality, i.e. the risk-sensitive granting of loans. If applicable, major risks are accepted with the approval of Credit Committee of the Sparkasse.

As at 31 December 2014, the total amounts of receivables, broken down into claims categories (presented on the basis of the measuring fundamentals as per the standard basis for credit risk in accordance with Article 112 of the EU regulation no. 575/2013 (Capital Requirements Regulation) before credit risk reductions plus value adjustment and provisions), are as follows:

Total amount of claims, broken down into claims categories	Receivables 000 EUR
Institutions	1,156,656
Regional governments and local administrative bodies	1,751,117
Investment shares	484,359
Covered bonds	114,956
Items secured by real property	1,204,219
International organisations	32,426
Multilateral development banks	50,018
Other public bodies	192,715
Retail business	1,279,342
Other items	86,713
Central governments	239,933
Businesses	1,405,669
Overdue items	62,419
Total receivables	8,060,542

The geographical distribution over main areas is as follows:

Main geographical areas	Germany 000 EUR	EEA 000 EUR	Miscel- laneous 000 EUR
Institutions	644,003	486,855	25,798
Central governments and local	1,751,117	0	0
Investment shares	425,764	58,595	0
Covered bonds	100,281	14,675	0
Positions secured by real estate	1,184,623	16,658	2,938
International organisations	0	32,426	0
Multilateral development banks	0	50,018	0
Other public bodies	192,715	0	0
Retail business	1,190,022	86,849	2,471
Otheritems	86,713	0	0
Central governments	48,372	191,561	0
Businesses	1,304,099	96,557	5,013
Overdue items	60,034	2,380	5
Total of claims	6,987,743	1,036,574	36,225

The following overview shows the distribution of lending business over main sectors.

Total amount of claims, broken down into main sectors	Receivables 000 EUR
Banks	1,460,561
Public sector	2,043,139
Investment funds	484,359
Private individuals	1,861,285
Companies and economically independent private individuals	
Of which:	
Building trade	103,951
Energy and water supply, waste management, mining and quarrying stones and earth	90,960
Financial and insurance service providers	306,899
Real estate and housing	516,532
Dealerships, maintenance and repairing of motor vehicles	166,701
Agriculture and forestry, fisheries and aquaculture	9,650
Other service providers	593,630
Manufacturing trade	164,795
Traffic, warehousing, message couriers	46,980
Non-profit organisations	101,965
Other items	109,135
Total receivables	8,060,542

The breakdown into classifications according to size does not show any abnormalities. With a portion of 31 % of mostly smaller commitments with an exposure up to EUR 1 million.

The overview of claims categories according to residual maturities shows that lending is mostly for the longer term:

Residual maturities	< 1 year	1 year to 5 years 000 EUR	> 5 year to indefinite 000 EUR
Institutions	126,843	759,424	270,389
Central governments and local and regional administrative bodies	848,279	288,195	614,643
Investment shares	484,359	0	0
Covered bonds	20,113	71,050	23,793
Positions secured by real estate	59,485	90,514	1,054,220
International organisations	1,521	5,048	25,857
Multilateral development banks	0	30,029	19,989
Other public bodies	46,959	35,594	110,162
Retail business	534,539	143,709	601,094
Other items	86,713	0	0
Central governments	58,829	151,614	29,490
Businesses	324,476	377,821	703,372
Overdue items	9,330	5,781	47,308
Total receivables	2,601,446	1,958,779	3,500,317

The credit rating is of crucial importance for assessing counterparty risks in lending business. To manage credit risks in customer lending business, the Sparkasse uses the scoring and rating method of the **\$**-Financial Group.

For corporate customers, the quantitative assessment involves a system-based analysis of the annual accounts in conjunction with a mathematical / statistical rating model. The results are supplemented with an assessment of business performance, the ability to service loans as well as the quality and date of the figures furnished. In addition, qualitative factors such as management, market position, the range of products and services as well as the outlook for the sector are considered.

For assessing borrowers' creditworthiness, the Sparkasse uses other systems that are offered by the savings banks organisation (such as the EBIL application for analysing individual balance sheets).

Credit ratings are assessed by experienced credit analysts and corporate customer relationship managers.

In the case of private individuals, credit ratings are determined on the basis of their income and assets as well as their ability to repay loans on the basis of these findings. Information that is relevant for assessing creditworthiness is entered into an integrated scoring model.

If we are privy to information that points at impairment of economic circumstances, we proceed with extraordinary verification. Emerging credit risks that are identified by using effective early warning systems, trigger the reaction of taking intensive monitoring measures in the front and back offices. Non-performing loans or those requiring restructuring are managed in back-office departments.

The rated customer lending volume is mostly classified in rating classes 1 to 5. The following overview shows the percentage distribution of our rating and scoring procedure:

Total amount of claims, broken down into risk categories	Claims 000 EUR	Claims %
Risk categories 1 to 5	3,815,940	73
Risk categories 6 to 9	925,309	18
Risk categories 10 to 15	318,692	6
Risk categories 16 to 18	91,945	2
Not rated	45,884	1
Total receivables	5,197,770	100

Source: Internal risk report on counterparty risk, providing an overview of the requirements to customer lending as laid down in the credit and risk strategy.

In addition to the purely economic assessment of a customer's credit rating as such, risk classification in the customer lending business also takes account of the collateral that is available.

Lending commitments are also regularly checked for the eventuality that contingent reserves may need to be set aside. The level of the in individual cases required contingent reserves is on the one hand based on the probability of the borrower not being able to honour his contractual obligations. The basis for that is the assessment of the economic circumstances and the payment history of the customer. On the other hand, the collateral is assessed against its probable realisation value, in order to estimate which payment could still be expected to be received after an event of default occurs. Valuation adjustments, setting aside of reserves and direct write-offs are decided on a case-by-case basis by the competent functionaries. Suitability of the applied measures and the emanating adjustments are checked on a regular basis. If the economic

circumstances of the borrower sustainably improve and give evidence of the borrower being able to service his debt or if the loan is redeemed from the proceeds of collateral, the contingent reserve will be released. The setting aside, adjusting and releasing of contingent reserves is done at the Sparkasse in a central system. For latent default risks, the Sparkasse makes lump-sum value adjustments. Additionally, there are provisions for general banking risks, as stipulated in Article 340f, HGB.

Work instructions regulate the business processes in terms of contingent reserves and the approval process by competent functionaries.

During the year under review of 2014, contingent reserves developed as follows:

	Amount at start	Additions	Releases	Utilisation	Changes on account of foreign exchange rates and for other rea- sons	Amount at end
	000 EUR	000 EUR	000 EUR	000 EUR	000 EUR	000 EUR
Specific provisions incl. interest adjustment items	67,827	6,753	6,044	37,208	0	31,328
Provisions sureties and credit basket	1,931	696	660	0	0	1,967
General provisions	7,263	1,651	0	0	0	8,914

The Board of Directors has defined a risk strategy on the basis of a risk analysis. It is advised every quarter about the development of counterparty risks and adherence to the strategy and it informs the Supervisory Board. The risk report breaks down the portfolio by creditworthiness resp. rating classes, sectors, size classes and risk-exposed volumes. Possible concentrations of risks can be recognised at an early stage that way. Together with the other systems used, this report forms the basis for decision-making processes in the lending business and enables the credit portfolio to be evaluated and managed. In addition, the counterparty risk is quantified in terms of present values, using a simulation technique that also takes risks concentrations into account. Those results are used in the risk acceptability

calculation. The risk premiums that are calculated on the basis of internal rating and availability of collateral serve the setting of risk-adjusted conditions. To a limited extent derivate hedging instruments are used within the savings banks organisation, for the purpose of risk diversification: hitherto, the Sparkasse participated in altogether nine credit basket transactions.

At the moment, there is no evidence of any exceptional risk exposure in our credit portfolio on account of its structure and diversification. Within the framework of the annual analyses, risk concentrations in the sectors 'financial institutions' and 'real estate and housing' are identified. Those sectors are taken into account within the framework of regular reporting and simulation calculations for stress tests.

The limit for counterparty risks in the current business year has been reduced from 14.7 million EUR to 5.0 million EUR (in the prior year from 14.5 million EUR to 8 million EUR) and has been utilised at 72 % as compared to the reduced limit. Against the background of the findings from the creditworthiness assessment systems and of the limit utilization, we see the development of our risk position in the lending business as favourable.

#### Commercial transactions

In order to limit counterparty risk in trading, there are limits for every counterparty (as issuer and as transaction counterparty). Additionally, there are group limits for various types of exposures. The risks are limited by carefully selecting our counterparties, after thoroughly testing their creditworthiness. Fundamentally, we only accept counterparties with investment grade ratings. Limit utilisation is monitored by the Controlling and Risk Management Department.

On balance-sheet date, the total volume of trading transactions stood at EUR 2,615 million. Essential items are the bonds and promissory notes (1,593.6 million EUR) and the special and public funds (508.1 million EUR). It is broken down as follows, in terms of ratings:

External rating Standard and Poor's	2014 %	2013 %
AAA to A-	79.7	80.1
BBB	16.6	15.3
BB+ to C	0.5	0.7
D	0	0
Not rated	3.2	3.9

 $96.2\,\%$  of the securities held by the Sparkasse are of investment grade area.

The following table provides an overview of our exposure to issues from countries with an issuer rating of BBB (S&P) or worse:

	2014	2013	
	Total volume in millions of Euro		
Greece	0.0	6.9	
Italy	4.9	9.8	

For the Italian government bond (floater), an appreciation was performed at the end of the year due to the rate development. Due to the continued unsolved Italian state debt critics, the credit risk continues to be increased.

To calculate the counterparty risk, use the default probabilities as reference that underlie the current rating classifications, with a reduction of the rating grade of the respective trading partners by one level being assumed.

The effects on results for the period from identified risk concentrations in the financial institutions sector and from defaults of trading partners are simulated within the framework of the stress tests. In value-oriented observation, a stress test is carried out on the basis of assumed negative economic development. Monte-Carlo simulation is used for this.

During entire fiscal 2014, counterparty risk from trading activities remained within the limits that were set within the framework of risk capacity. In view of the concerned volumes, sovereign risk is considered to be low.

# Equity investments

The risk of financial loss on account of impairments in the participations portfolio is designated as participation risk. Apart from the risk of potential loss of value, there is the risk of the investment returning low or no interest income. There could also be the risk of being liable under the profit transfer agreement with the subsidiary company • ProFinanz.

The participations of the Sparkasse in parties within the savings banks association are essentially strategic participations. They are specifically meant to strengthen the financial savings banks association and the expanding of sales channels for the products of the members of the association. The participations in the association are meant to support the business purpose of the Sparkasse in the long term. In part, the participation are also held indirectly through the Savings Bank Association Saar. Including shares in related companies, the total volume of the participations portfolio is EUR 45.9 million (book value) and is thereby 2.4 % lower than the value for the previous year.

The Sparkasse has laid down targets and framework conditions in the business and risk strategy. The participation risk are included at appropriate levels in the risk capacity concept of the Sparkasse. The participations are controlled by the Business Administration Department. The participation risk is determined through the standard rating mechanism of the Sparkasse, with complementary reference to the classification of external rating agencies (S&P). The participation risks are also presented through stress scenarios. The control and monitoring systems ensure that the Sparkasse is adequately informed about the situation in individual participations.

For the purchase of Landesbank Berlin Holding AG (LBBH) by \$\frac{1}{2}\$-Finanzgruppe, we contributed via the Deutscher Sparkassen- und Giroverband ö. K. (DSGV) in the acquisition company of the \$\frac{1}{2}\$-Finanzgruppe mbH & Co. KG (acquisition company) as a limited partner. On the basis of the medium-term company planning of Landesbank Berlin, we had written down our participation value to EUR 960,000 in previous years. In this connection, the DSGV is also entitled to claiming compensation for expenditure from the sub-participants in the event that the dividends of LBBH that should be distributed through the acquisition company, do not cover current expenditure (mostly from external financing). At the amount of the expenses expected for the business years 2015 – 2018, the formation of reserves was required.

#### Reporting

We meet the necessity of suitable and real-time reporting on counterparty risks and present every quarter a risk report on counterparty risk to the Board of Directors and the Supervisory Board. Together with the other systems that we use, this report provides the basis for our decision-making processes in the lending business and enables us to be evaluate and manage the credit portfolio. It contains the following presentation and possibly required comments

- the structuring of the portfolio according to classification for size, risk, collateral security, country risks and sectors, with particular attention to risk concentration
- Large loans and other commitments of essential importance
- significant exceeding of limits and the reasons for it having happened
- the development of new business
- the development of contingent reserves
- significant credit decisions, if they deviate from our risk strategy or that have been approved by the Board of Directors within the framework of its competency to decide on individual cases, but where the decision was not unanimous
- the level of the participation risk
- actual information on significant participations
- the value-at-risk of the credit portfolio
- choices for action by the decision-makers

### 4.1.3 Market rate risks

The Sparkasse does not engage in proprietary trading and does not maintain a proprietary trading book. Market price risks are defined as potential losses of income as a result of changes in the market prices of securities and foreign exchange, fluctuations in interest rates and prices as well as any resultant changes in the market value of derivatives.

Market rate risks from trading transactions of the trading and investment books

The Controlling and Risk Management Department does every day retrieve current market rates and possible changes in market rates for the purpose of marking trading transactions to market, so that the values of the transactions may be compared to the limits that have been derived from the risk capacity concept. Possible negative changes in market rates for trading transactions are measured by means of scenario analyses and the value-at-risk concept. An escalation procedure has been laid down for exceeding limits. The volume of on-balance-sheet trading transaction has increased by 21 % from the previous year.

Value-at-risk for trading transactions is determined on the basis or historical simulation with a duration of ten days, a confidence level of 95 % and a historical observation period of 250 days. The quality of the risk model is verified through regular back-testing and the parameters are adjusted, when necessary.

The following overview shows market rate risks on the basis of value-at-risk, compared to the previous year:

Market rate risks	31/12/2014 in million	31/12/2013 s of Euros
Rate risks from interest-bearing positions	0.9	4.9
Foreign exchange rate risks	0	0
Share price risks	0.3	0.1
Commodity risks and other rate risks	1.8	3.7
Total	1.5	8.3

During the observed fiscal year, value-at-risk was between EUR 1.5 million and EUR 10.9 million.

In 2014, market rate risks remained at all times within the limits system as specified by the Board of Directors. At year-end 2014, the risk limit for trading transactions had been utilised for EUR 30 million (previous year EUR 30 million) or 5 %.

The quarterly executed stress tests did not produce any events that could be classified as threatening continued existence. The early-warning and escalation procedures made it possible to mitigate and possible risks.

Exchange rate risks are of only minor importance for Sparkasse Saarbrücken. Open positions are generally closed through matching transactions and / or derivatives (e.g. forward foreign exchange transactions).

The following data and / or records are presented by Risk Management to the Board of Directors on a weekly basis in the risk report on trading transactions, as risk information.

- Market price risks in the investment book
- Risk and results development of the individual portfolios of trading transactions
- Significant limit excesses

#### Rate change risk for the institution as a whole

Sparkasse Saarbrücken knowingly accepts interest rate risk with the aim of deriving additional income from maturity differentials. The interest rate risk is controlled value-orientedly and regularly monitored in respect to compliance with the periodic and value-oriented targets of the business and risk strategy.

The basis for managing interest rate risk is the overall cash flow that encompasses all interest-bearing transactions. On- and off-balance-sheet products and positions that react to changes in market rates are accordingly taken into account. As a rule, the contractual agreements and the fixed rates of the positions resp. products are taken into the equation. For floating rate products that have neither fixed interest rates not fixed capital amounts (open-ended deposits), fictitious maturities according to the moving averages model are used as basis. Effects from the use of implicit options, that present the estimated exercising behaviour, are taken into account through a correctional cash flow.

Determining rate change risk in the periodic view for the entire institution is done with the help of simulations calculations on the basis of various scenarios. For developing the volumes, a scenario that is based on expected business development is used. The effect of possible interest rate development on the interest margin are simulated by means of various interest rate scenarios. Apart from an assumed constant development of interest rates, the development of the interest margin under a scenario that is expected by the Sparkasse is investigated. Additionally, in order to represent extreme scenarios, an opportunities and risks scenario is being simulated. The results of the calculations are reported to the Board of Directors on a quarterly basis. Therefore, in the face of impending impairment of the earnings position it may be possible to implement mitigating measures in good time.

The interest rate expectation scenario shows that in coming years narrowing of the interest margin must be expected. However, for all years that have been observed, the interest margin is sufficient for continuing to show possible results for the year.

The value-oriented quantification of the rate change risk is done by means of the value-at-risk risk measure. A confidence level of 95 %, a duration of three months and an observation period from 1988 till 2013 are used as basis. A benchmark that is identified as being efficient is used as reference value. The following overview shows the rate change risks (value-oriented) on the basis of value-at-risk, compared to the previous year.

	VaR Minimum 2014	VaR Maximum 2014	VaR 31/12/2014	VaR 31/12/2013			
		in millions of Euros					
Interest rate change risks	24.0	33.0	32.7	28.9			

In some cases, lower risk positions than the intended deviation from the benchmark are used and approved by the Board of Directors. In the association comparison, the Sparkasse Saarbrücken is within the bandwidth of the other Sparkassen with its value-oriented interest rate risk.

The stress tests that are quarterly carried out for extraordinary market developments did not reveal any threats to the continuity of the Sparkasse under any scenarios. Basis for the stress tests are extreme changes to interest rates that have occurred in the past and hypothetical changes in yield curves.

Within the framework of the overall management of the Bank, derivative financial instruments in the form of interest rate swaps (nominal amount EUR 1,175 million) and bond futures are used alongside on-balance-sheet instruments for the purpose of fine-tuning and hedging rate change risks. Revaluing the interest rate swaps is being dispensed with, because they serve the overall management of the interest rate change risk and are included in the lossless evaluation.

The following data and / or records are presented by the Controlling and Risk Management Department to the Board of Directors on a weekly, resp. quarterly basis:

- Changing in the basic assumptions or parameters
- Scenario calculations for the earnings position
- Development of the interest margin risk
- Development of the present value interest rate change risks
- Development of the interest rate risk coefficients
- Limit excesses
- Stress test results

# 4.1.4 Liquidity risks

The risk of not being able to honour payment obligations at the time that they are due (forward and call risk; liquidity risks in the narrower sense of the word) and the risk of not being able to acquire some products at all or not at the expected conditions in the event of illiquid markets (market liquidity risks) are also managed within the framework of Risk Management and Controlling. Refinancing risk is the danger that required subsequent financing and / or additional refinancing means cannot be acquired or only at higher cost.

The liquidity risk is averted by ensuring that sufficient liquidity is available and that assets and liabilities are structured responsibly. The liquidity status and the various liquidity overviews are used as basis for planning and managing the liquidity of the Sparkasse. The actual liquidity status is measured every day by the Cash Management and Trading Department and is used for managing the liquidity on a day-to-day basis. Short-term and medium-term liquidity is monitored and managed with the aid of several Microsoft Excel spreadsheets. Long-term liquidity is monitored with the aid of maturity analyses, the liquidity status and the survival period by using the FI application SDis-OSPlus.

In the planning (hypothetical and historical stress scenarios) unplanned developments, such as premature notice, is taken into consideration. The Sparkasse has no investments in markets with poor liquidity. It is continuously being verified to which extent the Sparkasse will be able to satisfy its own liquidity requirements. Courses of action for situations with impending low liquidity and an emergency plan for a situation of actual illiquidity have been defined in the "Emergency plan for managing liquidity risk".

For measuring and limiting the liquidity reserve, the Sparkasse follows the requirements of Article 11, KWG, in conjunction with the Liquidity Ordinance and MaRisk. Refinancing risk is quantified on the basis of an assumed reduction in customer deposits that must be refinanced at higher cost in the capital market. Treasury Division reports regularly to the Board of Directors on the liquidity situation.

As reflected in the liquidity indicator in the section on the financial position, the Sparkasse enjoys a strong overall liquidity position. Determinant is our stock of highly liquid securities, the ability to borrow short-term money at the Deutsche Bundesbank and from numerous trading partners within and outside the **\(\delta\)**-Financial Group. Additional, credit balances are maintained at the Deutsche Bundesbank within the framework of the minimum reserve requirements.

The good liquidity situation during the year under review is reflected in the high liquidity indicator, the long survival period and the high number of open refinancing credit lines.

The stress tests that are carried out for extraordinary market developments show that the Sparkasse also has sufficient liquidity under the assumption of historical and hypothetical stress scenarios. Starting from normal case simulations, the following parameters are applied.

#### Historical scenario

"The banking industry suffers from serious loss of confidence throughout the world, which was shown in its worst form during the financial crisis of April 2008. The banks no longer lent fixed deposits. Financial balancing is now only happening in a limited way within banking groups, such as the Sparkassen - Financial Group. Securities trading is now only possible in sovereign bonds. Therefore, in our stress scenario we assume that only sovereign bonds are available as means of payments and that only the savings banks sector will lend to us. The ECB continues to be active as manager of the financial system.

# Hypothetical scenario

"The five largest non-bank depositors are withdrawing their deposits. Moreover, our limits at trading partners are reduced by 30 % and none of the securities portfolio can be liquidated. It assumed massive failure of the money and capital markets. Transactions with the ECB remain possible, because to central bank must attempt to maintain the functionality of the financial system."

Additionally, the Sparkasse calculates survival periods that indicate the period that outflows of cash and cash items are covered by inflows of cash and cash items. According to that, a surplus of cash and cash items will be available during at least 41 months (as at 31/12/2014), even under severe refinancing circumstances.

The Board of Directors is provided with information on a quarterly basis through an overall risk report with the following scope:

- Liquidity utilisation under normal circumstances (inflows and outflows of cash and cash items)
- Results of the scenario analyses and stress tests (short-term liquidity planning and survival period)

If utilisation of unencumbered cash and cash items exceeds a specified threshold, the Board of Directors will be informed on an ad hoc basis and will from then onward receive a report on a daily basis.

# 4.1.5 Operational risks

The Sparkasse defines operational risks the danger of as losses that occur as a result of the inadequacy or failure of internal procedures, staff, internal infrastructure or external factors. The Board of Directors is responsible for adequately dealing with operational risks, which is in this regard charged with the task of laying down, regularly verifying and securing the framework conditions for dealing with operational risks.

At the Sparkasse, operational risks are identified and documented on an annual basis, based on ex ante observations. Events of damage that have occurred are then captured in a database. The rules and / or processes that are installed for managing operational risks particularly include the internal control system, written rules governing the organisational structure and essential processes, the use of qualified staff as well as ongoing further development of methods and enhancements of the technical processes.

Operational risks in the IT field or due to organisational or processing errors are minimised by agreements with an external computer centre, precautions for emergency situations, growing automation and on-going supervision carried out by qualified staff, and are covered in part by insurance. Legal risks are averted by means of careful examination of contracts and the use of standard form contracts

Moreover, the Sparkasse makes use of the instruments "Risk map" and "Damage case database" that have been developed by the DSGV in the project "Operational risks". Apart from identifying operational risks, the "Risk map" is used for analysing potential losses that could be of relevance to risk (ex ante observation). In the "Damage case database", actual damage with a value of EUR 1,000 and higher that has occurred through operational risks is captured (ex post observation).

The scope of operational risks is considered to be manageable.

In the case of extraordinary events, stress tests are carried out on the basis of the damage that has occurred. It will not threaten continuity.

The Board of Directors is provided with risk information on an annual basis by Risk Management, through the "Damage case database" and "Risk map" reports with the following scope:

- Significant cases of damage that have occurred (nature, extent and cause)
- Determined risks
- Measures that have been taken

Additionally, in important cases, there is quarterly and ad hoc reporting.

# 4.1.6 Summary risk assessment

Our Bank has established an adequate risk management, monitoring and control system in accordance with Article 25a, KWG, that is appropriate in the light of the nature and scope of its business activities. The risk management and monitoring system enables risks to be identified at an early stage, information forwarded to the responsible decision-makers and risks averted. Risks are determined as periodic views until the next balance-sheet date and from the middle of the year onward also for the following year. The risk resistance during the business year was at no time at risk. The risk budget for operational risks has been exceeded in light of the reimbursed processing fees in the loan area in 2014. Any other limits have been complied with. On balance-sheet date, utilisation of the value-oriented risk coverage potential stood at 18.03 %. The risk capacity calculation that has been carried out in the periodic view from the middle of the year onward for the following year does not show any impairments either. The stress tests that are carried out have the objective of deriving measures and recommendations for action at an early stage, when extraordinary market circumstances prevail. Calculations for quantifying the expected capital requirement of the basis of the increasing capital adequacy requirements under Basle III show that on the basis of the risk scenarios, risk capacity continues to be assured. As at 31/12/2014, the Tier I ratio was 12.52 %.

No risk concentrations are apparent that could threaten continuity. Given its existing risk management system, the Sparkasse sees itself to be well positioned to handle existing business and to master the challenges of the future.

# 4.2 Opportunities report

The Sparkasse analyses continuously trends and changes in the market place. In that regard, the staff in the market and complaints handling play a central role. They continuously receive market information in respect of required products and possible trends, in direct exchanges with our customers and partners. The information is summarised in appropriate form and assessed. The objective is the enhancement of existing products and processes and the developing of sales opportunities for our strategic business fields.

Divisions and departments are involved in the strategy process with responsibility for planning. The Senior Control Committee is responsible for overall coordination. The reporting to the Board of Directors on the opportunities that are derived from the strategy builds upon the results of the strategic planning. Our staff our informed about the potential opportunities within the framework of communicating the business strategy. The Senior Control Committee monitors achievement of targets through a quarterly reporting process on the basis of should / actual comparisons.

# Strategic opportunities

When demand from abroad will be increasing again, we see opportunities for the economy in our catchment area to pick up again, especially in the steel industry.

In the regional banking market, adjustment measures of some competing banks – prompted by pressure from costs and regulatory requirements – are leading to withdrawal from business fields that are important to the Sparkasse. This offers the opportunity of gaining new customers.

Because of the continuous strengthening of our capital base in past years, we see ourselves as well prepared for the quantitatively and qualitatively increasing capital requirements.

The rising costs on the bourses give opportunities for higher transaction volumes with customers and for attracting more deposits. Of significant influence is the volatility on the bourses resp. of individual securities, for high volatility often leads to higher trading volumes, while stable market indices tend to dampen customer interest as there will be fewer opportunities for profitable trading. Furthermore, a positive market environment makes investments more attractive, increases funds received by our customers and keeps the value of our proprietary portfolios growing at a steady rate.

A precondition for increasing our market share, in private customer business as well as corporate business, is the targeted expansion of marketing our products and services. One objective will be increasing customer satisfaction, in order to tie them more close to the Sparkasse, and reaching out in a targeted fashion to new customers, because continuous growth of the customer base with consciously accepting risks is a fundamental condition for enhancing the success of our business. Apart from the expected, improved contributions to the results from off-balance-sheet securities business, especially expansion of association and mediation business is seen as a possibility for broadening our earnings basis.

We expect to see opportunities emanating from our investments in future-oriented information technologies. Looking ahead over the next few years, we consider our key tasks to be the enhancing of our existing management tools in order to implement integrated bank management, the risk-adjusted pricing of transactions and measures to heighten the security and user-friendliness of the internet experience for our customers. In order to further intensify customer loyalty and to promote cooperation as partners within the Sparkasse Financial Group, suitable technical solutions will be required that permit the linking of business processes throughout the business organisation and that will give us full view of the customers, so that in future we may be able to offer, together with our partners, "Onestop financial shopping". Through-processing without having to change media will provide lean, total processing. The end-to-end integration of media distribution channels such as online banking and the internet on the one hand, and over-the-counter branch-based selling on the other, will help us to serve our customers in line with their requirements and offer them what they are specifically seeking.

In private customer business it is our aim to become the No. 1 in the region in terms of market share and quality for service and consultation as well as for products and processes. We ensure area-comprehensive supply with financial products and thus want to be financial partners for all people in the region. Our corporate engagement is expressed through our sustainability strategy and by fulfilling our public tasks.

In corporate customer business it is one of our aims to achieve good market penetration in corporate successions in the future. Therefore, we have added matters concerning succession to our competence centre for starting businesses. This is concretely on offer through \$\delta\$-Pilot and the Saar-LorLux corporate fair. With offers such as the newly created BusinessLine, we want to continue to intensify contact with corporate and business customers and thus deal with their needs even more intensely. We also wish to expand our activities in international business.

The Bank already has a broad range of acknowledged financial products covering a large part of the regional market. We especially wish to exploit opportunities by expanding some business fields with additional products and services, in future. Our product strategy is aimed at achieving a meaningful presence in all economically viable market segments. Furthermore, through deeper intensification of sharing the work load with our partners in the savings banks association, we see the possibility of meeting strong competition and continued high pressure on profitability head on.

# 4.3 Outlook

The prognoses present our assessments of the most likely future developments on the basis of the information that was available to us at the time of drawing up the management report. The target values that are expected from the Sparkasse are compared in Section 2 with the values of the year under review. As forecasts invariably involve uncertainty or may be rendered void by changes in the underlying assumptions, it should be noted that actual events may differ from those projected at this stage if the underlying assumptions fail to eventuate. On top of that, the profitability of the banking sector is persistently under pressure because of increasing regulatory requirements (Basle III, European banking levy, deposit insurance, etc.).

#### Framework conditions for the German economy

While the expert council for assessment of the overall economic development assumed an increase of the gross domestic product of only 1.0 % for 2015 in its annual report 2014/2015 submitted in November 2015, it revised this evaluation at the end of March 2015. Particularly improved macro-economic framework conditions – lower oil price, weak EURO and improved international demand – make the forecast increase to a growth of 1.8 %. The spring report of the business research institutes even assumes a growth of 2.1 %. At the same time, the experts draw attention to the risks of the relaxed money policy of the ECB for financial stability.

The inflation rate is expected to be at 0.3 to  $0.5\,\%$  according to experts, with the risk of deflation not being considered likely.

Within the planning framework for 2015, the Sparkasse does not expect to see major changes in the financial market indicators. The interest rates are expected to remain at a historically low level or even drop further.

The Sparkasse faces the challenge of responding to dynamic, competitive conditions. This includes the continued intensification of competition amongst financial institutions as well as growing demands from our customers, consumer protection and banking supervision. Since the crisis in the financial markets in 2008, statutory requirements have not stopped rising. Complaints with the requirements of the Basle Committee with its increasing tying up of technical and personnel resources also further restrict our freedom of action.

# Expected development of the Sparkasse

Against the background of the presented overall economic framework conditions, we expect for fiscal 2015 and 2016 that the earnings position will remain satisfactory and that total footings will once again slightly rise, which would essentially be the result of increasing customer lending business. We ought to be able to achieve our targets for the cost-income ratio and return on equity.

We expect to see moderate growth in commercial lending business, spurred for the most part by companies seeking to finance their new and replacement capital expenditure. On the basis of the employment and income situations, we also see favourable preconditions for moderate increases in consumption and corresponding willingness to incur debts. The financing of building, acquisition and renovation of residential properties will continue to have its important place in our lending business. In spite of increasing efforts to achieve consolidation, the public purse will continue to be an important group of customers for the lending business of the Sparkasse.

The volume of deposits from customers was during the first months characterised by withdrawals of public funds, although deposits from private people remained relatively stable. For 2015 as a whole, we expect to see constant to slightly rising volumes.

The implemented and already announced measures by the ECB indicate a sideways movement or even further income reduction in the interest markets. This continues to keep pressure on the interest margin. Income from the fund investments and reducing expenses from the collateral transactions of the money book are expected to have a positive effect. All in all, the expected interest surplus is expected to remain stable.

Resulting from the expansive money policy of the ECB and – connected to this – the low market interests, we see further increase potential for the share indices in 2016.

For reasons of caution, we expect, as last year, only little earnings from association participations and have left them out of the equation for the purpose of prognosticating earnings. It cannot be excluded that further write-offs resp. setting aside of reserves may be necessary in connection with our association participations.

For 2015, we expect largely steady fee income of about € 24 million. We expected that the prices in the service business will be subject to pressure in the long run as well in addition to the margins. Apart from the expected, slightly increasing contributions to the results from off-balance-sheet securities business, especially expansion of association and mediation business is seen as a possibility for broadening our earnings basis. We expect similar results for fees in 2016.

By implementing systematic cost management, the Sparkasse will attempt to keep the forecast increase in operating expenditure in check. As staffing costs will tend to rise on account of future wage and salary settlements, the Sparkasse plans to keep those costs within reasonable limits through strict staff management. We are planning to spend on information technologies and products offering potential for the future, as a basis for expanding our market share. Through its connection with the Finanz-Automatik that is active throughout the federal republic, the Sparkasse is well placed for meeting those challenges. Expenditure in connection with data processing will rise during the coming years, particularly due to continually increasing supervisory-law requirements.

In our – conservatively aligned – planning calculations for 2015, we expect a generally higher evaluation effort as compared to the prior year. In spite of a good creditworthiness structure of our lending portfolio, we assume reduced evaluation results in the customer lending business. We consider the risk of a high negative evaluation result in the securities area due to rising interest low.

Compliance with the statutory parameters is given for 2015, also under the increased requirements to quality and quantity in terms of capital adequacy under Basle III.

#### Overall statement

We assess the perspective for fiscal 2015 to be positive, provided that the assumed framework conditions will prevail. With our good market position, we could only profit from positive economic development. As far as we can forecast at this stage, we expect a slightly improving economic performance, with also for the following year a steady development of the business. The operating result may drop due to reducing margins because of a reducing interest income. The Sparkasse is able to generate the core capital that is required for the business and risk strategy itself from the expected future profits.

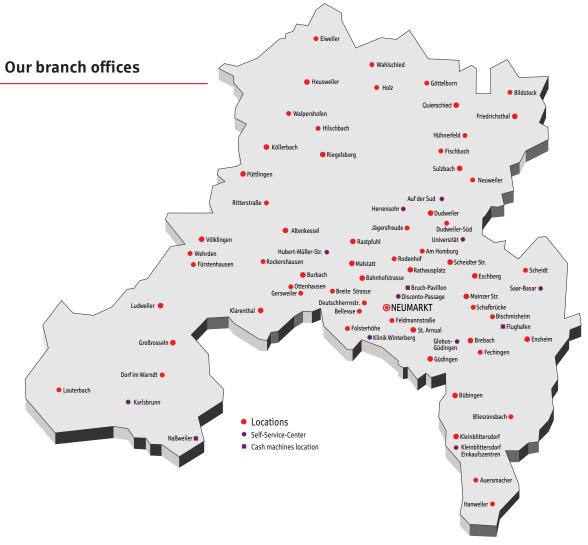
On the basis of our anticipatory financial projections, we assume that we will remain solvent at all times during the forecast period of 2015 and 2016. Deviating negative developments in terms of risk are covered by the existing risk capacity.

Saarbrücken, May 2015

Sparkasse Saarbrücken

– The Board of Directors –

5



# **The Board of Directors**

Hans-Werner Sander

Chairman

**Uwe Kuntz** 

Deputy Chairman

**Uwe Johmann** 

Board Member

Frank Saar

Board Member

**Commercial register** 

Saarbrücken, A 8590

Sparkasse Saarbrücken is a member of Sparkassenverband Saar (Saarland Savings Banks Association) and as such is affiliated with Deutscher Sparkassen und Giroverband e.V., Berlin/Bonn.
The shareholder is Sparkassenzweckverband Saarbrücken, of which the Saarbrücken Regional Association and th City of Saarbrücken are members.

# The Supervisory Board of Sparkasse Saarbrücken

Chairperson of the Board of Administrators

Peter Gillo

Regional Union Director until 30/04/2014

**Charlotte Britz** 

Mayor

from 01/05/2014

Deputy Chairman of the Board of Administrators

**Charlotte Britz** 

Mayor until 30/04/2014

Peter Gillo

Regional Union Director from 01/05/2014

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Further members:

Dr. Gerhard Bauer, Peter Bauer, Roland Bentz, Karin Bernhard, Pia-Maria Blankenburg (from 17/10/2014), Berthold David (from 17/10/2014), Jörg Ehm (until 16/10/2014), Winfried Jung, Günther Karcher,

The shareholder is Sparkassenzweckverband Saarbrücken, of which the
Saarbrücken Regional Association and the Volker Schmidt, Frank Schuler, Jörg Schwindling (from 17/10/2014), City of Saarbrücken are members.

Timo Lehberger (from 17/10/2014), Thomas Linnemann-Emden, Manfred Maurer (until 16/10/2014), Klaus Meiser, Norbert Moy, Volker Schmidt, Frank Schuler, Jörg Schwindling (from 17/10/2014), Peter Strobel, Jürgen Trenz (until 16/10/2014), Guido Vogel-Latz (until 16/10/2014), Karlheinz Wiesen, Klaus Winter (until 16/10/2014).

Rainer Ziebold (from 17/10/2014)

# 6 Our A-class correspondent banks

Belgium	ING Belgium SA/NV	Brussels	BBRU	BE	BB 010
France	Banque Fédérative du Crédit Mutuel	Paris	CMCI	FR	PA
Italy	Unione di Banche Italiane SCPA	Brescia	BLOP	ΙΤ	22
Japan	Sumitomo Mitsui Banking Corporation	Tokyo	SMBC	JP	JT
Switzerland	Bank CIC (Schweiz AG)	Basle	CIAL	СН	ВВ
United States	The Bank of New York Mellon	New York	IRVT	US	3N
Canada	Bank of Montreal	Montréal	BOFM	CA	M2
Germany	Commerzbank AG	Frankfurt am Main	COBA	DE	FF
Germany	Landesbank Hessen-Thüringen	Frankfurt am Main	HELA	DE	FF

# 7 Balance sheet as of 31 December 2014

		EUR	<u>EUR</u>	EUR	31. 12. 2013 <u>000 EUR</u>
1.	Cash reserve				
	a) Cash and cash items		49,881,517.13		44,747
	b) Balances held with Deutsche Bundesbank		48,805,226.24		54,507
				98,686,743.37	99,254
2.	Public-sector bonds and bills of exchange approved for discounting at the Deutsche Bundesbank				
	a) Treasury bills and non-interest bearing treasury notes and similar				
	public-sector bonds		0.00		0
	b) Bills of exchange		0.00		
	-			0.00	0
3.	Loans to banks				
	a) Due daily		9,649,958.61		12,218
	b) Other loans		170,174,324.26		276,814
				179,824,282.87	289,032
4.	Loans to customers			4,211,367,709.62	4,256,814
	of which				(1 402 047)
	secured by mortgage EUR <u>1,412,077,490.23</u> Local authority lending EUR <u>1,363,318,142.02</u>				(1,402,847) (1,511,526)
5	Bonds and other				(1,311,320)
١.	fixed income securities				
	a) Money market securities				
	aa) from public issuers	0.00			0
	of which: eligible as collateral at the				
	Deutsche Bundesbank EUR <u>0.00</u>	0.00			(0)
	ab) from other issuers of which: eligible as collateral at the	0.00			0
	Deutsche Bundesbank EUR <u>0.00</u>				(0)
			0.00		0
	b) Debentures and bonds				
	ba) from public issuers	378,030,000.77			47,654
	of which: eligible as collateral at the				
	Deutsche Bundesbank EUR <u>378,030,000.77</u>				(47,654)
	bb) from other issuers	1,295,058,992.37			1,046,340
	of which: eligible as collateral at the  Deutsche Bundesbank EUR <u>1,193,881,041.61</u>				(072.499)
	Deutsche Bundesbank LON 1,195,001,041.01		1,673,088,993.14		(973,488)
	c) Own bonds		0.00		116
	Nominal amount EUR 0.00				(112)
	251. <u>5105</u>			1,673,088,993.14	1,094,110
6.	Shares and other non-fixed-income securities			518,775,267.49	509,349
	Trade account			0.00	0
7.	Equity investments			45,754,564.88	46,896
	Of which:				
	in financial institutions EUR 1.00				(0)
	in financial services companies EUR 2,201,012.92			1 40 000 00	(2,201)
8.	Shares in affiliated companies Of which:			148,000.00	148
	in financial institutions EUR 0.00				(0)
	in financial services companies EUR <u>0.00</u>				(0)
9.	Trustee assets			324,290.88	413
	Of which: Fiduciary credits EUR <u>324,290.88</u>				(413)
10.	Compensation claims from public-sector bodies including bonds				
	from their exchange			0.00	0
11.	Intangible assets				
	a) Self-created trade property rights and similar rights and values	l as lisamens for such	0.00		0
	<ul> <li>b) concessions, trade property rights and similar rights and values, as well rights and values, acquired against payment</li> </ul>	as licences for such	396,390.00		464
	c) Goodwill		0.00		0
	d) Performed down payments		0.00		0
	• •			396,390.00	464
12.	Tangible assets			29,243,922.96	30,853
	Other assets			5,264,103.12	7,791
	Deferred income			386,425.35	578
	Active deferred taxes			0.00	
16.	Pro rata balance from off-setting assets			0.00	0
Tota	assets			6,763,260,693.68	6,335,702

					21 12 2012
		ELID	ELID	ELID	31. 12. 2013
1	Liabilities to financial institutions	<u>EUR</u>	<u>EUR</u>	EUR	<u>000 EUR</u>
1.	a) Due daily		213,099,085.38		261,408
	b) With agreed term or notice period		1,539,148,960.78		1,325,848
	With agreed term of notice period		1,559,140,900.76	1,752,248,046.16	1,587,256
,	Liabilities to customers		-	1,732,246,040.10	1,367,230
۷.	a) Savings deposits				
	aa) With agreed period of notice of three months	2,227,856,164.57			2,261,329
	ab) With agreed period of notice of more than three months	19,037,913.33			22,069
	ab) with agreed period of flotice of flore than three floritis	19,037,913.33	2,246,894,077.90		2,283,398
	b) Other liabilities		2,240,094,077.90		2,203,390
	ba) Due daily	1,949,631,373.62			1,363,482
	bb) With agreed term or period of notice	299,831,562.44			584,604
	bb) with agreed term of period of notice	299,031,302.44	2,249,462,936.06		1,948,085
			2,249,402,930.00	4,496,357,013.96	4,231,484
2	Securitised liabilities		-	4,490,337,013.90	4,231,404
١.	a) Bonds issued		71,856,363.46		72,591
	b) Other securitised liabilities		0.00		0
	Of which:				
	Money market paper EUR <u>0.00</u>				(0)
	own acceptances and sole bills of exchange in circulation				
	EUR <u>0.00</u>				(0)
				71,856,363.46	72,591
	Trade account		-	0.00	0
4.	Trustee liabilities		-	324,290.88	413
	Of which: Fiduciary credits EUR <u>324,290.88</u>		-		(413)
5.	Other liabilities			7,020,922.98	4,331
6.	Deferred income		-	922,484.78	1,644
7.	Provisions		-		
	a) Provisions for pensions and similar commitments		11,643,571.00		10,431
	b) Tax reserves		281,000.00		8,711
	c) Other reserves		18,838,966.45		16,895
				30,763,537.45	36,037
8.	Special tax-allowable reserve		-	0.00	0
9.	Subordinated liabilities		-	33,474,094.89	38,479
10.	Participatory capital			0.00	0
	of which: maturing within two years EUR <u>0.00</u>				(0)
11.	Fund for general banking risks			95,000,000.00	95,000
	Of which: Extraordinary items as per Article 340e, Paragraph 4, HGB				
	EUR <u>0.00</u>				(0)
12.	Equity capital				
	a) Subscribed capital		0.00		0
	b) Capital reserves		0.00		0
	c) Revenue reserves				
	ca) Contingency reserve	266,762,884.55			259,944
	cb) Other reserves	0.00			0
			266,762,884.55		259,944
	d) Unappropriated surplus		8,531,054.57		8,524
			-	275,293,939.12	268,468
Tota	l of liabilities			6,763,260,693.68	6,335,702
1	Contingent liabilities				
	a) Contingent liabilities from passed-on settled bills of exchange		0.00		0
	b) Liabilities from sureties and guarantee contracts		142,082,752.92		125,273
	c) Liability from the provision of collateral for third-party liabilities		2,835,100.00		2,268
				144,917,852.92	127,541
2.	Other obligations		-	1.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	127,571
	a) Commitments deriving from sales with an option to repurchase		0.00		0
	b) Placement and underwriting obligations		0.00		
	c) Irrevocable loan commitments		94,982,169.05		93,548
	-, 2.2 2dd c louir communicités		5 1,552,105.05	94,982,169.05	93,548
			-	7 1,702,107.03	

# 8 Income statement for 2014

						01/01 - 31/12.2013
l 1	Interest income from		EUR	<u>EUR</u>	EUR	<u>000 EUR</u>
1	a) Lending and money market business		146,065,993.39			162,366
	of which: from discounting provisions b) Fixed-income securities and debt register claims	EUR <u>0.00</u>	24,021,825.28			(0) 17,381
,	Interest expenditure			<u>170,087,818.67</u> 51,609,259.32		179,747 67,626
2.	of which: from marking up provisions	EUR <u>831,096.95</u>		31,009,239.32		(808)
3.	Current income from				118,478,559.35	112,121
	a) Shares and other non-fixed-interest securities     b) Participations			<u>14,867,013.75</u> 794,859.35		<u>13,786</u> 2,742
	c) Shares in affiliated companies			29,400.00	45 604 070 40	0
4.	Income from profit pools and full or				15,691,273.10	16,528
5.	partial profit transfer agreements Commission income			28,485,465.86	1,895,343.00	1,961 27,395
	Commission expenditure			4,068,327.04	24 417 120 02	3,691
7.	Net income or net expenditure on the trade acco	unt			24,417,138.82 0.00	23,703
	Of which: Additions to or withdrawals from the fund for general banking risks	EUR 0.00				(0)
8.	Other operating income				3,628,214.35	9,156 (70)
9.	of which: from foreign currency conversions  Income from the release of the special tax-allowa	EUR <u>62,195.57</u> able reserve			0.00	0
10.	General administrative costs				164,110,528.62	163,470
	a) Personnel costs aa) Wages and salaries		53,036,462.30			52,475
	ab) Contributions and expenditure for		16,229,057.77			15,162
	old-age care and support of which: for old-age care	EUR <u>6,295,797.93</u>		69,265,520.07		(5,314)
	b) Other administrative expenses			29,634,915.46	00 000 405 50	30,398
11.	Depreciation and amortisation of intangible				98,900,435.53	98,035
12	assets and properties Other operating costs				4,755,950.02 24,494,780.53	5,218 10,839
	of which: from foreign currency conversions	EUR <u>0.00</u>			24,434,700.33	(0)
13.	Value adjustments and write-downs on receivab securities as well as allocations to provisions	les and certain				
14	for lending business Income from write-ups of receivables and certain	,		17,459,100.94		23,124
	securities as well as release of provisions			0.00		
	for lending business			0.00	17,459,100.94	23,124
15.	Value adjustments and write-downs on participa shares in related companies and securities treat	•				
16	Income from write-ups on participations, shares	in		0.00		2,946
10.	related companies and securities					
	treated as fixed assets			1,916,528.99	1,916,528.99	2,946
	Loss-absorption expenses Allocations to the fund for general banking risks				659,288.11 0.00	5 0
19.	Results from ordinary business activities			0.00	19,757,502.48	23,303
20.	<b>Extraordinary income</b> Of which: Transition effects as a result of			0.00		0
21.	Accounting Law Modernisation Act Extraordinary expenses	EUR <u>0.00</u>		0.00		(0)
	Of which: Transition effects as a result of Accounting Law Modernisation Act	FUD 0.00				(0)
	Extraordinary net income/loss	EUR <u>0.00</u>			0.00	(0)
23.	<b>Taxes on income and on earnings</b> Of which: Changes in			11,047,375.50		14,597
24	deferred taxation as per Article 274, HGB  Other taxes not included in Item 12	EUR <u>0.00</u>		179,072.41		(0)
24.	Other taxes not included in item 12			179,072.41	11,226,447.91	14,780
	Surplus for the year Profit/loss carried forward from the previous yea	ır			8,531,054.57 0.00	8,524
	Withdrawals from revenue reserves				8,531,054.57	8,524
27.	a) From contingency reserve			0.00		0
	b) From other reserves			0.00	0.00	0
28	Allocations to revenue reserves				8,531,054.57	8,524
	a) To contingency reserve			0.00		0
	b) To other reserves			0.00	0.00	0
29.	Unappropriated surplus				8,531,054.57	8,524

# 9 At a glance

Position	As at	As at	Changes	
	31/12/2014	31/12/2013	201	
	EUR mn	EUR mn	EUR mn	%
Balance sheet total	6,763.3	6335.7	427.6	6.7
Business volume *	6,908.2	6,463.2	445.0	6.9
Deposits from customers	4,529.9	4,279.8	250.1	5.8
Of which:				
Savings deposits	2,246.9	2,283.4	-36.5	-1.6
Non-certificated liabilities	2,249.5	1,948.1	301.4	15.5
Securitised liabilities	0.0	9.8	-9.8	-100.0
Subordinated liabilities	33.5	38.5	-5.0	-13.0
Liabilities to financial institutions	1,824.1	1,650.0	174.1	10.6
Of which:				
Subordinated liabilities	0.0	0.0	0.0	0.0
Securitised liabilities	71.9	62.8	9.1	14.5
Other liabilities	183.9	169.9	14.0	8.2
(Including contingent liabilities and provisions)				
Equity capital	370.3	363.5	6.8	1.9
(Including fund for general banking risks)				
Volume of loans to customers	4,356.6	4,384.7	-28.1	-0.6
Of which:				
Loans to customers	4,211.4	4,256.8	-45.4	-1.1
Trustee assets	0.3	0.4	-0.1	-25.0
Guarantee loans	144.9	127.5	17.4	13.6
Loans to banks	179.8	289.0	-109.2	-37.8
Investments in securities	2,191.9	1,603.4	588.5	36.7
Fixed assets	75.5	78.4	-2.9	-3.7
<b>Other assets</b>	104.3	107.6	-3.3	-3.1
Surplus for the year	8.5	8.5	0.0	0.0

<sup>\*</sup> Total footings plus contingent liabilities

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